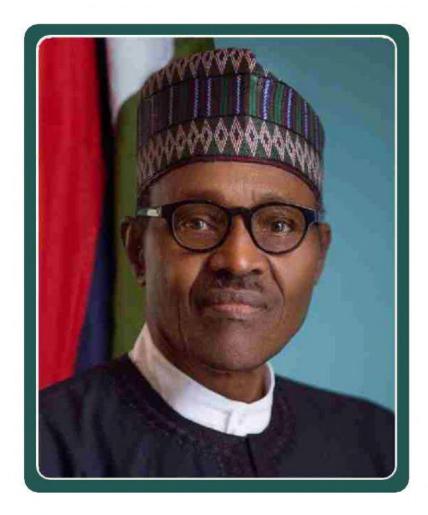


MINISTRY OF PETROLEUM RESOURCES

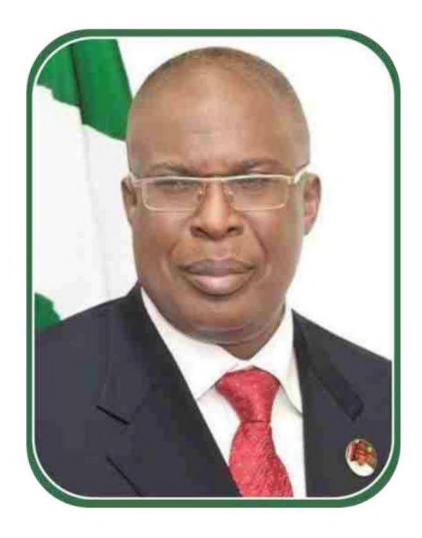
2022 SCORECARD



President Muhammadu Buhari, GCFR

"Oil and Gas remains critial to the Nigerian economy of today and the future. It remains key to the successful implementation of our budg t at all levels of Government"





Timpre Sylva, CON
Honourable Minister of State for Petroleum





Amb. Gabriel Tanimu Aduda

Permanent Secretary, Ministry of Petroleum Resources



PRESENTATIONOUTLINE



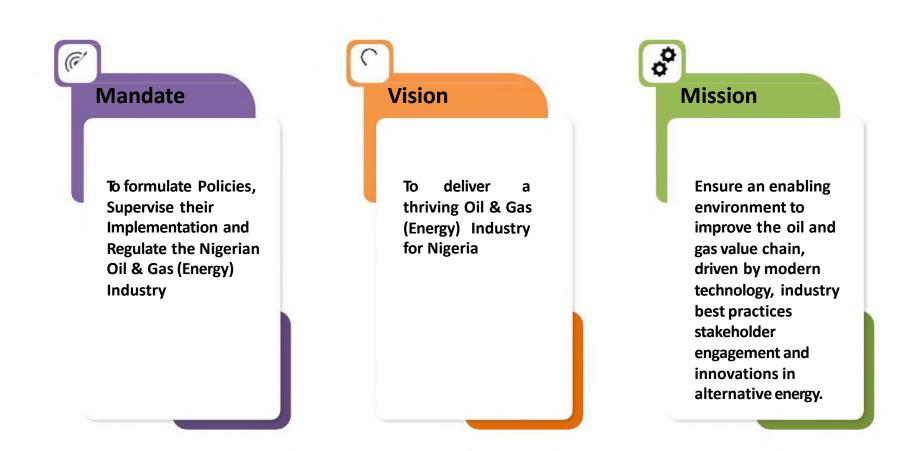
INTRODUCTION AND BACKGROUND

AGENCIES AND THEIR PRIORITY AREAS

PROGRESS REPORT



Introduction – Mandate, Vision & Mission Statements of the Ministry





Oil & Gas Strategic Priorities (2019 – 2023)

1

Eradicate smuggling of PMS across Nigerian borders 2

Complete Gas Flare Commercializatio n Program 3

Increase Crude Oil Production to 3 million barrels per day 1

Reduce the Cost of Crude Oil Extraction by at least 5%

5
Aggressively
promote the
passage of the
Petroleum
Industry Bill (PIB)

6
Promote passage
of the Deep
Offshore & Inland
Basin Production
Sharing Contract
Amendment

. .

Working with the Private Sector Operators to increase Domestic Refining Capacity o

Collaborate with the Private Sector to create many well-paying jobs

9 Implement a strategy toward taking 100 million Nigerians out of poverty



CONSOLIDATED ROADMAP FOR 2019-2023

hort - Term

- 1. Set up Programme Monitoring Office/Committee.
- 2. Strengthen real-time tracking of supply and distribution.
- 3. Deliver Project "White" and improve security in the operating environment.
- 4. Monitor products from land and marine depots.
- 5. Clean up inventory of licensed Stations.
- 6. Strengthen NASS and other stakeholder engagements.
- 7. Improve inter-agency collaboration and data standardization.
- 8. Address non-performing operations.
- 9. Increase collaboration with the private sector.
- 10. Complete the bidding process and reduce the contracting cycle.
- 11.Deepen LPG penetration.
- 12. Provide infrastructure in Free Trade Zones.
- 13.Improve accounting, cost management and transparency.
- 14. Optimize the current production cycle. 15. Optimize the contract tendering process to shorten the cycle.
- 16.Domesticate EGTL diesel.
- 17. Develop capacity and capabilities in all areas.
- 18. Sustain enforcement of Nigerian Content Laws.



CONSOLIDATED ROADMAP FOR 2019-2023 (Continued)

Mid - Term

1. Demolish illegal Stations.

- 2. Deliver Zero-Loss Security across the value chain and strengthen
- 3. enforcement.
- 4. Commence operations on the Nigerian Gas Flare Commercialization Programme
- 5. Conduct bid rounds and open up new frontiers.
- 6. Divest from sub-optimal fields.
- 7. Increase exploration activities and streamline regulatory and licensing processes.
- 8. Reduce Crude Oil handling charges and high financing costs.
- 9. Implement National Project on a historical database for the Oil &
- 10.Gas sector.
- 11. Complete the assessment of repairs and put two refineries back into use.
- 12. Formulate Policy on Bid Rounds and incentives to encourage investment.
- 13. Create industrial parks and promote infrastructure in Free trade Zones.
- 14. Develop Blueprint for Youths Training and Skills Acquisition



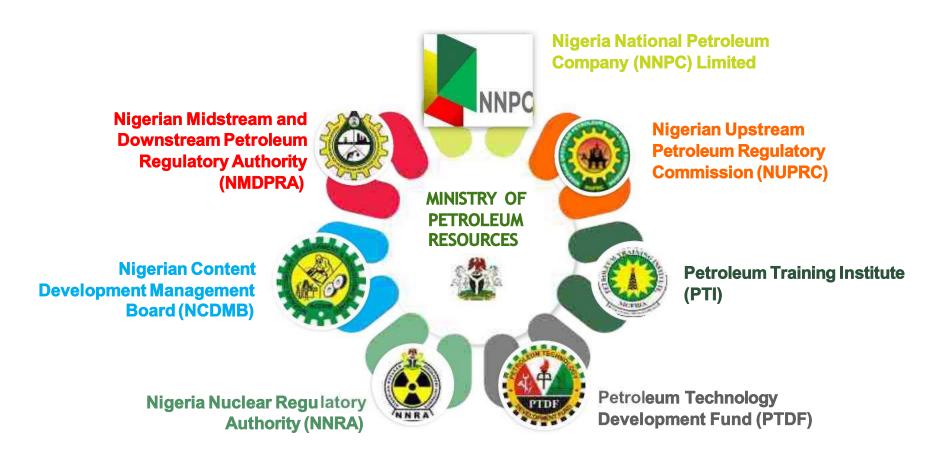
CONSOLIDATED ROADMAP FOR 2019-2023 (Continued)

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Agencies/Parastatals





Ministry of Petroleum Resources

>> Oil and Gas Strategic Priorities (2019 – 2023)

Implementation of the Decade of Gas Initiatives

- Launched the National Gas Expansion Program
- Security of the N250 Billion CBN/NIRSAL/NGEP Intervention Facility
- Increase in the establishment of LPG plants and Modular Refineries

Simplified Processes for Bid rounds and Cost Reduction Enhancement of local refining capacity Increased prospects
of Foreign Direct
Investment (FDI) in
the Sector via
Bilateral and
Multilateral
Agreements

Implementation of the Petroleum
Industry Act (PIA) 2021.

Putting in place the new fiscal regime for Nigeria's petroleum industry, administered by the Commission
(Royalty) and FIRS (National Hydrocarbon Tax and CITA).

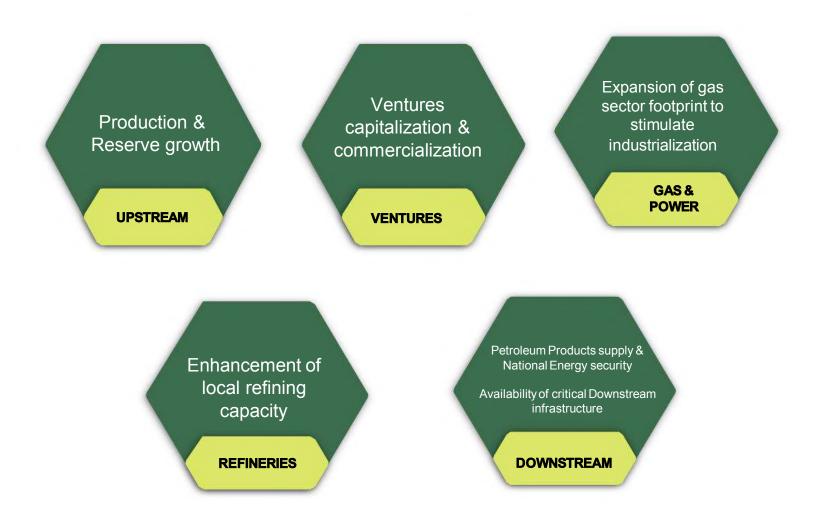
Publishing in an official gazette - the Host Communities Trust Fund regulations
Commencement Change management processes in all PIA-created institutions, including asset

and personnel audit



NIGERIAN NATIONAL PETROLEUM COMPANY LIMITED

> Priority Areas





Nigerian Upstream Petroleum Regulatory Commission (NUPRC) > Priority Areas

Monitoring the Petroleum Industry operations to ensure that is in line with national goals and aspirations including those relating to Flare down and Domestic Gas Supply

Obligations.

DEVELOPMENT & PRODUCTION

Guidelines For Management Of Fugitive Methane and Greenhouse Gases Emissions In The Upstream Oil And Gas Operations In Nigeria

> CLIMATE CHANGE MITIGATION

Ensure timely and accurate payments of Rent, Royalties, and other revenues due to the government, processing industry applications for leases, licenses, and permits. conversion of extant upstream licences (OMLs and OPLs to PMLS and PPLs) to conform with PIA terms

EXPLORATION & ACREAGE MANAGEMENT

Ensuring that Health Safety& Environment regulations conform with national and international best oil field practices.

> HEALTH, SAFETY, ENVIRONMENT & COMMUNITY

Advising Government and relevant Government agencies on technical matters and public policies that may have an impact on the administration and petroleum activities. promulgation of new regulations for Upstream operations

ECONOMIC
REGULATION &
STRATEGIC PLANNING

Maintaining records on petroleum industry operations, particularly on matters relating to petroleum reserves, production/exports, licenses, and leases.

CORPORATE SERVICE & ADMINISTRATION



PETROLEUM TRAINING INSTITUTE (PTI) > Priority Areas

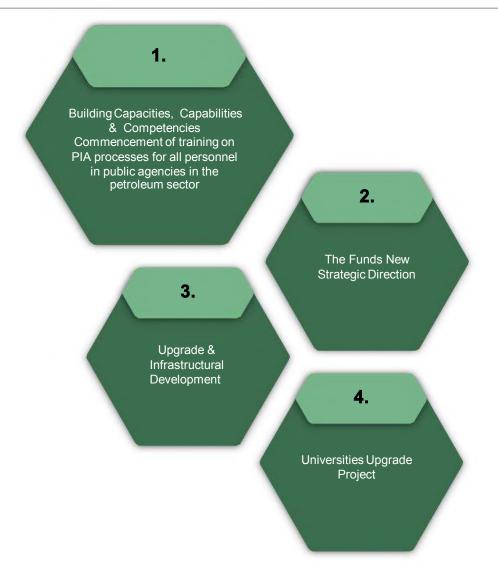






PETROLEUM TECHNOLOGY DEVELOPMENT FUND (PTDF)

> Priority Areas





NIGERIAN NUCLEAR REGULATORYAGENCY (NNRA) > Priority Areas

Regulate the bulk

storage, distribution, marketing, transportation pipelines of petroleum

Ensure efficient, safe, effective and sustainable infrastructural development in midstream and downstream petroleum operations

6.

7.

Promote healthy, safe, efficient and effective conduct of mid/downstream petroleum operations in an environmentally sustainable manner

3.

products.

Promote competition and private sector participation in midstream and downstream petroleum operations.

5. **5**.

Set, define, and enforce approved standards and regulations for design, construction, fabrication, operation, maintenance of plants, installations, and facilities used or to be used in midstream and downstream petroleum operations.

2.

Ensure security of supply, development of the market and competition in the natural gas and petroleum products market.

4.

Regulate and monitor midstream and downstream operations in Nigeria.

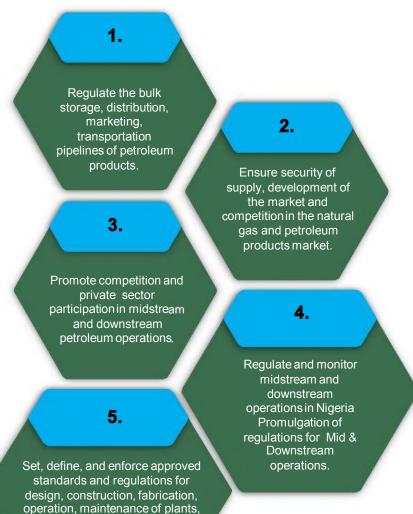


NIGERIAN CONTENT DEVELOPMENT AND MONITORING BOARD (NCDMB) > Priority Areas

5 STRATEGIC PILLARS				
Technical Capability	Compliance &	Organisational	Enabling Business	Sectorial / Regional
ENABLERS	Funding Stakeholder Engagement Regulatory Environment Research and Statistics			
PRIORITIES	 Building Capacities, Capabilities & Competencies The Funds New Strategic Direction Upgrade & Infrastructural Development Universities Upgrade Project Project 100 			



Nigerian Midstream and Downstream Petroleum Regulatory Authority (NMDPRA) > Priority Areas



installations, and facilities used or to be used in midstream and downstream petroleum operations.



TOP PRIORITIES TO TAKE 100 MILLION OUT OF POVERTY IN 10 YEARS





PROGRESS REPORT

TARGET (Expected Milestones)

PROGRESS (Achieved Milestones)

KEY ISSUES

SUPPORT REQUIRED

Eradicate
 smuggling of PMS
 across Nigerian
 borders

3. IncreaseCrude Oil Production to 3mbpd 5. Aggressively promote Passage of the Petroleum Industry Bill

- 7. Working with Private Sector Operators to Increase Domestic Refining Capacity
- 9. Implement Strategy towards taking 100 Million Nigerians out of Poverty

2. Complete Gas Flare Commercialization Program 4. Reduce Cost of Crude Oil Extraction by at least 5%

- 6. Promote Passage of Deep Offshore & Inland Basin Production Sharing ContractAmendment
- 8. Collaborate with Private Sector to Create a large number of Well-paying jobs

01.

Eradicate smuggling of PMS across Nigerian borders

TARGETS

- 1.Ensure energy sufficiency in power and petroleum products
- 2.Ensure reduction in volume of smuggled PMS through improved technology including DAPMIS and MPMS
- 3.PMS Equalisation to close differential cost
- 4. Undertake routine end to end tracking of Petroleum Products Cargos using Lloyds List Intelligence and Refinitiv.

PROGRESS ACHIEVED

Relaunch of Project White for monitoring and Tracking of products distribution Nation-wide

255,659 truck out equalized

11,622,926,494 litres equalized

173,200,284,779 Naira (Approx.) Equalisation Paid *

1277 supplying vessels tracked

25,525,688,042 litres of total PMS discharged

66.7 Million Lts average daily sufficiency

24,346,614,589 Itrs total truck out volume

KEYISSUES

- 1. Marketers infractions
- 2. Defaulting marketers
- 3. Delay in submission of product outturn form by marketers
- 4. Arrival/discharge quantity variation
 - 5. Sharp practices by operators

- 1. Full System automation
 - 2. Review of existing penalties
- 3. Ensure strict compliance to regulations
- 4.Strong inter-agency collaboration and transparency for petroleum product supply value chain activities around the border

^{*} Reconciliation of 2022 Payment in progress

DELIVERABLE

02.

Complete Gas Flare Commercialization Program

TARGETS

- 1.80% Completion of GFCP
- 2.LPG Penetration for product availability
- 3.Intervention programs such as Nigerian Gas Expansion Program
- 4. Stakeholders engagement

Evaluation and study on the impact of Gas penetration programme in the Nigerian economy

5. Consultancy service for the Development of CNG/LNG Templates for the Agency's Advisory Services

PROGRESS ACHIEVED

- 1. **8.6%** change in domestic LPG demand
- 2. 1,064,660 MT domestic LPG consumption
- 3. Evaluation Studies ongoing. (50% completed).
- 4. Framework review ongoing
- 5. Forty-eight (48) Flare sites have been identified. Six (6) of them have been taken out of the basket because they are not commercially viable (because the flare volumes are minimal). The plan is that these flare sites will be allocated by Q4 2022.

KEYISSUES

- 1. Inadequate sensitization
- 2. PIA 2021 implementation issues

- 1. More sensitization needed for operators and users.
- 2. More collaboration between Sector Regulators and industry players

03.

Increase Crude Oil Production to 3mbpd

TARGETS

- 1.Mobilise domestic revenues and eliminate revenue leakages
- 2.Optimize current crude Oil Production in existing wells
- 3.Increase Exploration activities to achieve target
- 4. Reduce contracting cycle to at least six (6) months
- 5.Mature other existing opportunities within the Frontier & Local Production
- 6.Improve Security in Operating environment to protect pipelines

PROGRESS ACHIEVED

- 1.Emplacement of contract for pipeline surveillance and security and setting –up of Control Centre for Crude oil movement tracking
- 2.DeepDrilling
- 3. Completed 2D Seismic Data Acquisitionin Bida Basin
- 4. Inaugurated Multi-Agency Security Support Committee for Chad Basin Re-entry
- 5.Set up response Team to repair any interference on Pipeline Network
- 6.Resolution of 1993 PSC dispute which holds over 90% of our Deepwater production that is expected to unlock \$500 Billion revenue and about \$30Billion in FDI
- 7. Flag-off of the Kolmani Integrated Development Project (KIPRO) with contribution of 120,000bpd output

KEYISSUES

- 1. OPEC + cut
- 2. Vandalism & Militancy

- 1. Increased OPEC quota
- 2. Collaboration at highest level with security agencies

04.

Reduction of Cost of Crude Extraction

TARGETS

- 1. Ensure proper Project Definition as requirement for sanctioning
- 2. Create shared Industry Spare Parts Database
- 3.Improve capabilities in Cost Engineering & Project Management
- 4.Minimize single sourcing

PROGRESS ACHIEVED

- 1. Relaunched the Ministerial Committee with new mandates on cost reduction/crashing long contracting cycles
- 2. Launched Upstream Cost Optimization Initiative
- 3. Deployed express Projects Cost Database
- 4.Sustained Transparency, Accountability & Performance Excellence Initiative

KEYISSUES

- 1. Funding of committee's activities
- 2. Capacity enhancement on cost engineering, benchmarking and monitoring

- Strong collaboration among agencies to ensure elimination of multiple tax/charges regimes
- Capacity building on Cost
 Engineering and Control

DELIVERABLE

05.

Aggressively promote Passage of the Petroleum Industry Bill

TARGET

Bill Passed by NASS and Assented to by His Excellency, Mr. President as Petroleum Industry Act (PIA), 2021

PROGRESS ACHIEVED

PIA Implementation Committee Constituted

Upstream Commission Established

Midstream & Downstream Authority Established

NNPC Limited Incorporated

KEYISSUES

Reorganization of new agencies in line with new mandates

Separation of assets and liabilities

SUPPORT REQUIRED

Strengtheningthe Office of the HMSPR to function effectively after the expiration of the tenure of the PIA implementation committee DELIVERABLE **06.**

Promote Passage of Deep Offshore & Inland Basin Production Sharing Contract Amendment



DELIVERABLE **07.**

Working with Private Sector Operators to Increase Domestic Refining Capacity

TARGETS

- 1. Establish Condensate Refineries
- 2. Encourage establishment of Private Refineries
- 3. Complete valuation for rehabilitation of the four (4) existing Refineries
- 4.Establishment of modular refinery intervention fund
- 5. Establishment of crude oil domestic supply obligation

PROGRESS ACHIEVED

- 1. Licenses issued to prospective investors: LTE – 8 (369KBPSD) ATC – 2 (50kBPSD) Approval to Introduce Hydrocarbon – 2 (3.5k BPSD)
- 2. Modular Refineries established (e.g. Walter Smith, Azikel, Anoh, Duport)
- 3. Rehabilitation of existing Refineries on-going
- 4. NNPC's equity holding in Dangote Refinery, Azikel Refinery and three units of 10kbpd condensate refineries

KEYISSUES

- 1. Crude supply obligation for completed refineries
- 2. Funding support for modular refineries

- 1. Crude supply from NNPC 60% equity
- 2. Intervention fund to be established at CBN

Collaborate with Private Sector to Create a large number of Well-paying jobs

TARGETS

- 1. Conduct Skill Gap Analysis
- 2. Development of Industrial Parks for Manufacturing
- 3. Promote Policies to encourage Domestic Investment
- 4. Development of Gas-Based Industrialization (e.g. Petrol-Chemicals Industries)
- 4. Improve education, health and productivity of Nigerians

PROGRESS ACHIEVED

- •PTI collaborated with Asteven Renewable energy to train Nigerdelta youths on solar photovoltaic installation
- •PTI National Skill Qualification Framework(NSQ) has trained youths on automobile, mechatronics,welding and fabrication and electrical maintenance one
- •Establishment of Modular Refineries which created about 10,000 direct/indirect job in-country
- •FID taken for the Brass Fertilizer and Petrochemical Plant
- •PTI Skill Development Academy(SDA),and Entrepreneurial center has trained youths within the host community on several hands- on skills like making of soaps, perfumes, disinfectants,bleach,catering/ baking, bag making etc.

KEYISSUES

Reduced FDI for oil and gas related investments due to global drive for increase in climate friendly investments.

Insecurity issues has deterred investors

SUPPORT REQUIRED

Accelerating public awareness of green project initiatives of the Government

DELIVERABLE 09.

Implement Strategy towards taking 100 Million Nigerians out of Poverty

TARGET

Center for Skill Development and Training, Port Harcourt.

Development Federal Polytechnic, Bonny.

Development of Center for Petroleum and Energy Studies Kaduna

Establishment of ICT Centres

University Upgrade

Overseas, local Scholarship Awards, Stakeholder Training, Research Grants and Commercialization of Research Patent

Skill Gap Audit Review , Autogas Conversion Capacity Enhancement and Stem STEM (Science, Technology, Engineering & Mathematics)

PROGRESS ACHIEVED

Project work is up to 91%, Completion

Centre 95% Complete

Status: Civil works on the project have attained overall percentage completion of about 90%.

Project Work is at 86% Completion

90% Completion

50% Completion

50% completion

KEYISSUES

- Price Variation
- Funding

SUPPORT REQUIRED

None required

The Ministry has succeeded in passing landmark statutes such as the Deep Offshore and Inland Basin Acts, as well as the marquee Petroleum Industry Act. It has also secured funding for the rehabilitation of the three existing refineries to enhance the nation's domestic refining capacity. The Gas Flare commercialization is at the final stage of award of the flare points to potential winners. The Ministry has encouraged more indigenous participation by facilitating crude access and ease of license approval. The 5% reduction in the cost of crude extraction was also achieved and surpassed.

With all these achievements and the drive of the National Gas Expansion Program, the Ministry is actualizing Mr. President's aspirations as captured in the 9-point agenda



Thank you